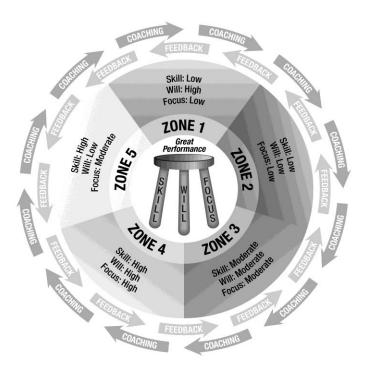
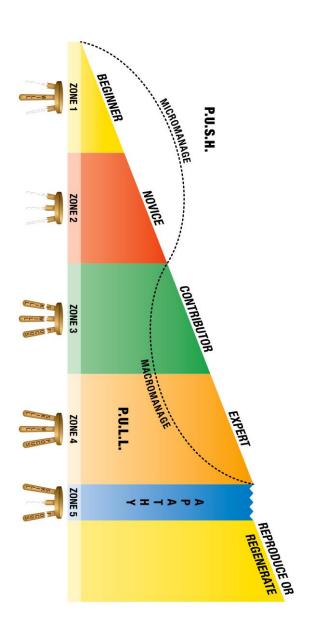




,	Assertive	Multi-Task	Visionary	Emotional	Teamwork	0ptimist	
Very Clear	30	30	30	30	30	30	Very Clear
	25	25	25	25	25	25	
Clear	20	20	20	20	20	20	Clear
Moderate	15	15	15	15	15	15	Moderate
	10	10	10	10	10	10	
Slight	5 Communication	5 Self-Structure	5 Perspective	5 Relationship	5 Work Style	5 Mindset	Slight
Slight	5 Focus	5 Focus	5 Focus	5 Focus	5 Focus	5 Focus	Slight
	10	10	10	10	10	10	
Moderate	15	15	15	15	15	15	Moderate
Clear	20	20	20	20	20	20	Clear
	25	25	25	25	25	25	
Very Clear	30 Reflective	30 Single-Task	30 Realistic	30 Rational	30 Individual	30 Pessimist	Very Clear





### Feedback (Addressing Past Performance):

### **General Rules:**

- Make feedback a regular event.
- Say it when you see it.
- Be sincere.

#### Positive:

- Be specific.
- Be enthusiastic.
- Be sure they know exactly what you loved about the result so then can repeat it!

#### **Negative:**

- Do it privately.
- Use "I" statements.
- Allow them time to respond.
- Ask them for a specific solution.

#### Coaching (Teaching Them How to Get Better):

P.U.S.H. Coaching (Zones 1 and 2)
P:
U:
S:
H:
P.U.L.L. Coaching (Zones 3, 4, and 5)
P:
U:
L:
L:

#### **Good Open-Ended Questions to Use:**

- Tell me more about that
- What does that look like?
- ...and what happened when you tried that?
- How do you feel about that?
- And how is that working for you?
- What would a perfect resolution look like?
- How do you think that could happen?
- What would happen if?
- Have you ever thought about...?
- Hmmm, that's interesting
- Can I offer you a suggestion?

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## www.ManagerPrepper.com!