	October 3, 2017		
Successful Employer	Partnorshine:		
Lessons in Quality an			
,,,,,			
Presented by:			
Brent McDonald, MBA, VP,	Strategic Development	-	
Troy Williams, MBA, VP, Ne	etwork Relations		
Vanderbilt Health			
Affiliated Network			
Confidential. Do Not Distribute.			
	Vanderbilt Health Affinated Network		
	• The Changing Healthcare Landscape	-	
Overview	What Human Resources Executives		
	Need to Know		
	A New Approach		
	Next Steps		
	Confidential. Do Not Distribute. 2		
	Vanderbilt Health		
	Affiliated Network		
The Changing Hea	althcare Landscape		
		-	

Rising Healthcare Costs ### April 1997 | Self-1997 |

Vanderbilt Health Affiliared Network What Human Resources Executives Need to Know

What HR Executives Need to Know In today's competitive marketplace, employers are looking for new cost containment strategies beyond shifting more costs to employees Collaborative discussions are happening, creating better communication and improving healthcare outcomes. Payor+Provider+Employer+Broker Accountable Care Organizations (ACOs) could double by 2020. Taking waste out of the system is possible through integration of clinical data and reduction of variability in clinical operations Fee-for-Service (Traditional Model) ACOs (New Model)

Vanderbilt Health

Population Health Driver: Alternative Payment Options $\frac{Vanderbilt\ Health}{Affiliated\ Network}$



Vanderbilt Health Affiliated Network

Accountable Care Organization Journey Map

As demonstrated by the National Business Group on Health (NBGH)



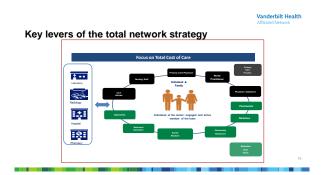
Vanderbilt Health
Amlusted Neswork

A New Approach

A collaborative partnership of physicians, health systems and payors driving a new level of clinical innovation and teamwork to enhance patient care, **Vanderbilt Health Affiliated Network** contain costs and improve the health of our communities. Vanderbilt Health Affiliated Network Today Network Details >66 Hospitals >4,800 Clinicians Vanderbilt Health **Tiered Network Design** Tier 3: Out-of-Network Providers Not in Carrier Network Tier 2: Wrap Network ier Partner National Netw



Key Clinical Strategies to Manage Cost Reduce Low Aculty Admissions Long-category of spend regardless of propulation Plarmacy Spend Plarmacy is the largest, and growing, category VHAN Clinical Strategy VHAN Clinical Strategy UNAN Clinical Strategy What Clinical Strategy What Clinical Strategy Complex Patients Pareto principle in action.



Vanderbilt Health Affiliated Nervools Key levers of our network's pharmacy strategy					
	4				
Clinician Engagement Therapeutic and Alignment Integration	nical Pharmacy Analytics				
Transparent Formulary					
PBM Structure Managemen	16				
	Vanderbilt Health Affiliated Network				
Pharmacy Value for Health Plans (PMPM	Detail)				
Comparison of Actuals with Traditional PBM Models and with Transparent Models	Notes				
5130	Traditional cost in 2016 was higher in PMPM cost than Transparent cost in				
5 (g)	All PMPM is calculated from net plan paid to account for all rebates				
100 WWW	EBM is applied to impact cost through formulary controls				
500	Appropriate Medical Pharmacy (Self- injectable meds) are shifted from Medical				
560 (A) (A) (T) 	Benefit, to PBM, lowering net cost				
Names () Drug Syand Report, 2) Clares Report	Confidential. Do Not Distribute. 17				
	Vanderbilt Health Affiliated Network				
Specialty Pharmacy Example: Humira Any increase in price from Transparent PMB is due to the increase in the manufacturer, which experiences inflation	e actual drug price from				
Drug Pricing Change for HUMIRA ^{1,2} \$5,500] \$5,328	Notes	-			
\$5,228	ut hvid The price of Humina has grown at 14.9% from O1 2016 to O1 2017, which is in line with the Manufacturer's price increases to AWP				
\$ 4,500	- Drug Prining for Humin				
\$4,000	compared between actual average plan paid for 2016 and actual average plan paid for 2016 and actual average plan paid 2017				
\$ 3,500	Humira accounts for 8% of plan paid and 0.5% of total Rx count				
Jul-15 Oct-15 Jan-16 Apr-16 Jul-16 Oct-16 Jan-17 Apr-17 J					
Nauen II Med-Appa, A Clause Report	18				

	Vanderbilt Health Affiliated Network	
Next Steps		
	_	

How do employers engage with networks like VHAN?

Vanderbilt Health Affiliated Network

Clinical Care Program Overlay	Preferred Network Model	Product Model
Direct contract with employers Clinical programs managed by the network that integrate with your existing benefit plan administrator	Defined network tied to insurance offered by carrier Access to care management programs integrated with network design	Exclusive product offered by an insurer Employers buy the product that has a defined network and referral requirements in exchange for more tasks places on providers
Value to Employer	Value to Employer	Value to Employer
Clinical management of employees with existing service providers	Clinical management integrated with network design	Providers take on more responsibility for outcomes

Vanderbilt Health

Additional Sources for Information

www.VHAN.com/healthcareinfo

- Brent McDonald brent.a.mcdonald@vhan.com (615) 343-2565
- Troy Williams troy.w.williams@vhan.com (615) 875-9390

Confidential Do Not Distribute 21

Vanderbilt Health Affiliated Network	
Anniated Network	
Confidential, Do Not Distribute.	